



Inverness & Cromarty Firth Green Freeport

a free trade zone

Transforming the Highland Economy and
Delivering National Energy Security

Inverness & Cromarty Firth Green Freeport

Business Priorities for 2025–2026

May 2025



Scotland's Gateway to Green Global Investment

Inverness & Cromarty Firth Green Freeport is setting a new global standard for green industrial development. Offering exceptional connectivity, deep-water port infrastructure, and unrivalled access to ScotWind and North Sea energy projects, we are primed to attract international investment, and position Scotland at the heart of the global clean energy economy. Our bold, collaborative approach—combining innovation, incentives, and infrastructure—ensures that investors can scale rapidly, operate sustainably, and lead in the transition to a greener future.

This is where world-changing ideas take root.

520



**TOTAL HECTARES
OF QUALITY
USEABLE LAND**

6



**PRIME
LOCATIONS
READY FOR
DEVELOPMENT**

SKILLS

**MAJOR SKILLS &
INNOVATION
INVESTMENT**



2 MILLION m2

**OF LAYDOWN AND
STORAGE AREA**

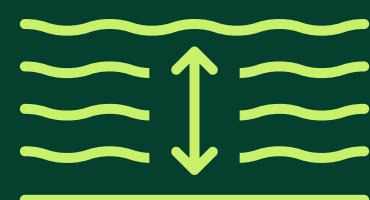


**STRATEGICALLY
POSITIONED FOR
SCOTWIND
SUCCESS**



12m

**CHART DATUM
AND ABOVE**



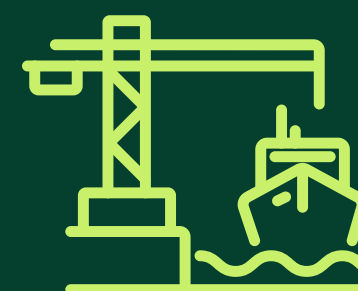
£6.5bn

**GREEN FREEPORT
INVESTMENT OVER
25 YEARS**



3,564m

**TOTAL QUAYSIDE
WITHIN THE GREEN
FREEPORT**



**Transforming the Highland Economy and
Delivering National Energy Security**

Our business priorities for 2025–2026



Laying the foundations

Establishing the people, processes and structure needed to lay strong foundations as we transition into the operational phase of becoming a world-class Green Freeport.



Workforce for the future

Driving our 10 Point Skills Plan to build a compelling workforce offer for investors, aligning regional skills partners with industry needs to power long-term growth and opportunity.



Investment & growth

Aligned with the UK Industrial Strategy, partnering with national agencies to proactively promote our Green Freeport story across the UK and globally, building a strong pipeline of targeted investment and driving sustainable growth.



Community Impact

Engaging communities every step of the way and ensuring Freeport success delivers lasting benefits through reinvestment in local people, places and the third sector.



Laying the foundations



Full Business Case

Unlock a landmark milestone by achieving Full Business Case approval and forging an MoU with the UK and Scottish Governments and Highland Council - laying the foundation for a generational opportunity to transform the Highlands.

ICFGF Board Membership

Complete the board recruitment process to bring fresh leadership voices to the table, embedding collaboration and local insight at the heart of our governance.

Security and Risk Working Group

Launch our Security and Risk Working Group - bringing together key partners to safeguard our ambitions, strengthen resilience and uphold the highest standards of trust and integrity.

Funding Allocations

Finalise a strategic funding framework for allocating our NIC and Non-Domestic Rates funds - ensuring transparent, impactful investment that delivers lasting value for our communities and accelerates our Freeport mission.



Workforce for the future



PowerHouse Advisory Panel

Establish a dynamic advisory group for the PowerHouse to guide strategic NIC fund allocation and champion the delivery of our 10 Point Plan for Skills - driving forward a bold vision for a future-ready workforce and inclusive regional growth.

Skills Workforce Proposal

Develop a compelling skills, workforce and recruitment proposition that showcases the Highlands as an investor-ready region - where talent and opportunity align to power sustainable, long-term growth.

Workforce Strategy

Strengthen collaborative partnerships to accelerate the delivery of our regional workforce strategy - empowering people with future-focused skills and building a resilient talent pipeline for generations to come.

Investment and growth



Strategic Investment Engagement

Establish a proactive, investor-facing enquiry framework to attract and convert high-value inward investment aligned with our Green Freeport's long-term vision and growth opportunities.

Seed Funding Projects

Activate seed funding post-FBC approval to unlock innovation and accelerate strategic projects that enhance the Green Freeport proposition.

Green Freeport Positioning

Amplify ICFGF's profile as a globally competitive investment destination through targeted promotion to international markets and key decision-makers.

Supply Chain Growth & Resilience

Champion the development of supply chain opportunities that drive business development within our region.

Innovation Leadership

Position ICFGF as a hub for innovation in green energy technologies.



Community Impact



Community Communications

Delivery a communications plan that brings the Green Freeport vision to life while strengthening partnerships and trust with communities throughout the Highlands.

Green Freeport Capacity Fund

Launch the Green Freeport Capacity Fund to champion local initiatives that share our vision and help shape a thriving, sustainable future for the Highlands.

Environment

Shape a clear path for medium and long-term biodiversity and environmental goals that reflect our shared commitment to protecting and enhancing the Highlands' natural environment.

Social Impact

Champion the Buy Social Pledge and harness our platform to shine a spotlight on social enterprises - encouraging our partners and supply chains to invest in businesses that deliver real impact for our communities.



Transforming the Highland Economy and
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Meet the Team

- Alli Vass – PowerHouse Manager
- Alison Wilson – Investment & Development Manager
- Calum MacPherson – Chief Executive Officer
- Kirsteen Adams – Operations Manager
- Louise Paterson – Business Support Administrator

info@greenfreeport.scot

